



REQUEST FOR QUALIFICATIONS

RFQ CED #24-01

Seeking qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County

CLOSE DATE: Tuesday, March 26 2024 **TIME:** 11:59 p.m.

DESCRIPTION: Professional services – Seeking qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County

CONTACT: Kimberly Banner, Executive Coordinator, Central Oregon Intergovernmental Council (COIC)

PHONE: (541) 548-8163

E-MAIL: kbanner@coic.org

LOCATION: The solicitation document may be reviewed at COIC, 1250 NE Bear Creek Road, Bend, OR 97701 or online at <https://www.coic.org/open-procurements/>.

THIS IS A FORMAL PROCUREMENT.

SINGLE POINT OF CONTACT: There will be only one point of contact for this Request for Qualifications. The contact point is the person listed above, unless otherwise stated. Any questions or issues that may arise regarding the specifications, the RFQ process, and/or the award process shall be directed to the Contact listed above.

FOR MORE INFORMATION please refer to “Instructions for Responses” (page 2).

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INSTRUCTIONS FOR RESPONSES

1. PREPARATION AND SUBMISSION OF STATEMENTS OF QUALIFICATIONS:

1. GENERAL INFORMATION: Central Oregon Intergovernmental Council (COIC), is soliciting statements of qualifications from qualified entities, on behalf of the Coordinated Houseless Response Office (CHRO), to design, develop, and operate temporary shelter sites in Deschutes County for Central Oregonians living in settings not intended for human habitation. The shelters will be provided year-round and will ensure a safe and dignified location for individuals and/or families to reside. The shelters will also provide opportunities to connect individuals and families to resources to move out of homelessness and into more permanent housing.

The following Request for Qualifications (RFQ) process will allow COIC staff and the Intergovernmental Review Team (IRT) to evaluate and create a shortlist of qualified potential developers and/or operators, who may then be invited to present a proposal for such services. Ultimately, a public agency will enter into a contractual agreement with an entity to develop a site or sites, and support operations. Multiple agreements may be entered with different applicants on different sites, as appropriate based on the content of proposals and what funding is available.

2. FORMAT OF RESPONSES: Responses shall be submitted to COIC in electronic format only, as set forth in item 4 below. Faxed or hard-copy submissions will not be accepted.

Inquiries regarding this RFQ shall be directed by e-mail: kbanner@coic.org

COIC is not responsible for the proper identification and handling of any response not submitted in a timely manner.

All statements of qualifications submitted become part of the public file for the project, without obligation to COIC. COIC reserves the right to reject any or all submittals for good cause and in the public interest. Firms or organizations responding to this RFQ do so solely at their expense, and COIC is not responsible for any expenses associated with the preparation of any response.

3. SOLICITATION SCHEDULE: Following is a proposed schedule for the submission, evaluation, and selection of an organization for designing, developing, and/or operating sites:

Issuance of RFQ	March 12 th , 2024
RFQ Open House (Attendance Optional)	March 19th, 2024 at 3pm
Questions Deadline	March 20 th , 2024 at 5pm
COIC Response to Questions	March 22 nd , 2024 at 5pm
Deadline for Submission of Statements of Qualifications (Phase 1)	March 26 th , 2024
Notice to Shortlisted Organizations	(Anticipated) April 8 th , 2024
Deadline for Proposal Submission (Phase 2)	(Anticipated) April 29 th , 2024
Notice(s) of Intent to Award	(Anticipated) May 2024



4. SUBMISSION OF STATEMENTS OF QUALIFICATIONS: All electronic responses to this Request for Qualifications shall be delivered via email to Kimberly Banner, Executive Assistant at kbanner@coic.org by 11:59 PM, March 26th, 2024

Responses submitted after that date and time will not be accepted.

5. ACCEPTANCE OF SUBMISSIONS OR PROPOSALS: COIC reserves the right to cancel the procurement or reject any or all submissions in accordance with ORS 279B.100.

COIC reserves the right to withdraw this RFQ at any time without prior notice and makes no guarantee that any contract will be awarded to any firm or individual responding to this RFQ. Depending on the statements of qualifications submitted, more than one contract may be awarded from this Solicitation.

6. RESPONSE FORMAT: Responses submitted for this project should include a narrative that conveys the respondent's understanding of the project's purpose and goals, including the Scope of Services, and how the firm or organization will assist COIC and our project partners in meeting these goals. The description should demonstrate the firm's capabilities, approach, and problem-solving abilities to accomplish each component of this project. The narrative should provide a description of how this project's goals will be met. Identify key personnel to be utilized for this project, their qualifications, and areas of responsibility.

6.1 The statement of qualifications shall contain at minimum the following information:

- a. **Organizational Profile, Structure, and Qualifications** – Provide a summary profile of the firm/organization, including:
 - Firm name, address, contact information, and the name of the primary contact in reference to this RFQ;
 - Information about your firm, including: the year founded and form of organization (corporation, partnership, sole proprietorship, non-profit organization, etc.), background, size, types of services provided, and experience designing or operating shelter sites,
 - Any relevant professional accreditations held by the firm/organization, and
 - A one-page executive summary of the content of your submission.
- b. **Relevant Experience** – Describe your organization's experience:
 - Demonstrate understanding of and experience managing similar projects;
 - Demonstrate experience collaborating with public partners;
 - Demonstrate experience with public engagement and outreach; and
 - Demonstrate experience receiving government funds and meeting reporting requirements.
- c. **Statement of Work** – Provide a summary of how the respondent would meet the responsibilities as outlined in Exhibit A – Scope of Services. Please provide specific recommendations on the **type of program** (for the list of eligible program options, please refer to Exhibit C) that should be operated at a **specified site** (for the list of available properties, refer to Exhibit B). Please be as in-depth as possible, including recommended site design, type(s) of shelter offered, amount of people served, etc.



- d. **Signature Page** – All statements of qualifications shall be signed and dated prior to submission deadline.
- e. **Page Limit** – Limit submissions to no more than 20 pages in length, in PDF format (8.5” x 11” size), not including any schematic graphic designs.

6.2 Notice Regarding Oregon Public Records Law. Submissions made in response to this RFQ become public records under Oregon law and, following contract award, will be subject to disclosure to any person or organization that submits a public records request. Respondents submitting statements of qualifications are required to acknowledge that any such statement may be disclosed in its entirety to any person or organization making a records request, except for such information as may be exempt from disclosure under the law. Each respondent submitting a statement in response to this Solicitation must clearly identify in its submission all information included in the documents that is claimed to be exempt from disclosure. The respondent is responsible to only mark material that legitimately qualifies under an exemption to disclosure under ORS 192.311 through 192.478, and to identify the specific exemption. If COIC receives a records request, including subpoena, covering information the respondent believes is covered by an applicable public records exemption, it is the respondent’s responsibility to defend and indemnify COIC for any costs associated with establishing such an exemption.

6.3 Questions: Any questions concerning the meaning, definition, or interpretation of the contents of this Request for Qualifications shall be submitted via email to Kimberly Banner, kbanner@coic.org. Responses to all questions will be emailed to all known prospective respondents and posted on the COIC web site: <https://www.coic.org/open-procurements/>.

7. REQUESTS FOR CLARIFICATION OF RFQ PROVISIONS OR SPECIFICATIONS; CHANGES OR MODIFICATIONS; PROTESTS: The appropriate means of seeking clarification of RFQ provisions or specifications is through the submittal of a request for clarification. Any submission that takes exception to the specifications or contractual terms of the Solicitation may be deemed non-responsive and may be rejected.

7.1 Request for Clarification: Any respondent requiring clarification of any provision or specification of this Solicitation may submit a request for clarification to the RFQ Contact. To be considered, the request for clarification must be in writing. Requests for clarification may only be submitted by email message.

7.2 Response to Requests for Clarification: COIC will make reasonable efforts to promptly respond to each properly-submitted written request for clarification. Should COIC determine that a clarification is significant in terms of universally affecting this Solicitation, COIC will post the clarification response on the COIC web site. COIC may also informally respond to respondents’ questions. However, informal responses will not affect the provisions of the Solicitation. COIC is not responsible for, nor required to, respond to requests for clarification that are not submitted in time to reasonably provide a response, as such time is determined by the Agency. COIC’s failure to respond to a request for clarification within any particular time period shall not affect this Solicitation in any way.

7.3 Responses, once submitted, may be modified in writing before the time and date set for closing of submissions, by email to the address stated in this RFQ for submission of statements of qualifications.



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Any modification must clearly set forth the change or, if a replacement page or document is submitted, must clearly state which prior submission or portion thereof is to be replaced. Emails containing modifications must clearly state that they contain “modifications and identify the RFQ name and closing date and time. Submissions may not be modified after the date and time stated for closing of the RFQ.

8. CHANGES IN SOLICITATION SPECIFICATIONS, REQUIREMENTS, OR TERMS: All specific service components, requirements, and criteria are defined in this Solicitation. COIC reserves the right to change, add, or delete service components and requirements, should COIC become aware of information during the Solicitation period that would affect the intent or goals of this procurement in such a manner that changes would be in the best interest of COIC. Notice will be posted of any changes to this Solicitation that may occur, in accordance with Section 7. If COIC determines that changes to any specifications, requirements and terms of the Solicitation are in the best interest of COIC, COIC will post notice of the changes, including the complete original language of the affected section, and the new language of the affected section, on the COIC website.

9. RESERVATION OF COIC RIGHTS: COIC reserves all rights regarding this Solicitation, including, without limitation, the right to:

- (a) Amend or cancel this Solicitation without liability if doing so is in the best interest of COIC;
- (b) Reject any and all statements of qualifications upon finding that it is in the best interest of COIC to do so;
- (c) Waive any minor irregularity, informality, or non-conformance with the provisions or procedures of this Solicitation, and to seek clarification from the respondent that submitted the statement, if required;
- (d) Reject any submission that fails to substantially comply with all prescribed Solicitation procedures and requirements;
- (e) Engage other contractors by selection or procurement independent of this Solicitation process and/or any contracts/agreements under it;
- (f) Negotiate contract terms with any respondent selected under this Solicitation;

10. WITHDRAWAL OF SUBMISSIONS: A statement of qualifications submitted in response to this Solicitation may be withdrawn with a request in writing sent by email to the address stated for submissions and received by COIC prior to the time and date set for Solicitation closing.

11. NOTIFICATION OF RESPONDENTS: COIC will provide notice by email to all shortlisted respondents and will, at time of award, give notice of its intent to award a contract to all respondents that submitted a responsive statement of qualifications. Such notice will be for procedural purposes only, subject to successful negotiation of a final contract, and will create no obligation for receipt of a contract by any party.

12. COST OF PREPARING AND SUBMITTING RESPONSES: All costs incurred in preparing and submitting a statement of qualifications shall be the responsibility of the Proposer and will not be reimbursed by COIC.



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13. CONTINUITY OF OPERATIONS: COIC reserves the right, as a condition of consideration under this Solicitation, to require any respondent to submit a statement or plan to demonstrate that the responding firm or organization is prepared to provide continuity of its operations in the event of the loss of key owners or staff.

14. BUSINESS INCLUSION AND DIVERSITY: Minority, Women Owned, Emerging Small and Veteran Owned businesses are encouraged to submit a proposal. Proposers are encouraged to involve participation of small, minority, women and veteran owned business enterprises. A Directory is available from the Certification Office for Business Inclusion and Diversity (COBID) web site at: <http://www.oregon4biz.com/How-We-Can-Help/COBID/>, or by telephone, 503-986-0078.

15. CULTURALLY SPECIFIC ORGANIZATIONS AND/OR SPECIFIC SERVICES: Culturally specific services are services provided by and for specific populations based on particular needs, where the majority of members/customers are reflective of that community. These programs use language, structures, and settings familiar to the culture of the target population to create an environment of belonging and safety in which services are delivered. Culturally specific organizations typically refer to organizations with a majority of members/customers from a particular community. Culturally specific organizations also have a culturally focused organizational identity and environment, a positive track record of successful community engagement, and recognition from the community served as advancing the best interests of that community. These definitions describe the organizational and programmatic elements intended to eliminate structural barriers and create environments that ensure safety and belonging.

B. PROPOSAL EVALUATION AND AWARD:

1. MINIMUM REQUIREMENTS: Evaluation of statements of qualifications will be based on compliance with the terms and conditions of this RFQ.

2. EXCEPTIONS: Any deviation from this Solicitation’s specifications, terms, and conditions may result in rejection of a submission.

3. MINIMUM REQUIRED PROPOSER QUALIFICATIONS: Respondents, to be considered, must meet the following minimum qualifications in order to be considered for any shortlist or contract resulting from this Solicitation. Respondents must not only possess the following qualifications, abilities and experience; but must be able to individually apply them in performing the required services; and the statement of qualifications should demonstrate the respondent’s possession of each attribute.

- A. The respondent has demonstrated experience serving homeless individuals or families.
- B. The respondent has demonstrated experience supporting public engagement, including working in partnership with public entities.
- C. The respondent is committed to the principles of diversity, equity, and inclusion as demonstrated through program policies, project development, and operations.
- D. The respondent is registered to conduct business in the State of Oregon.



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- E. The respondent has familiarity and is willing to comply with Local, State, and Federal Requirements relating to the management and operation of temporary outdoor shelters in Deschutes County.

4. EVALUATION CRITERIA: The following Evaluation Factors will be used to evaluate the statements of qualifications submitted (80 points total):

a) Technical Qualifications of Firm and Personnel (20 points)

- Proposer organization strength, experience, and stability
- Experience and technical competence
- Degree to which proposer meets the required qualifications (listed previously in Section B, Item 3)

b) Relevant Experience (30 Points)

- Experience with similar projects – designing and/or operating shelter sites.
- Experience working on projects where there is a diverse, multi-agency environment, with a series of community partners to maintain productive relationships with.
- Demonstrated experience managing public engagement and outreach.
- Demonstrated experience receiving government funds and meeting reporting requirements.

c) Statement of Work Proposal (30 points)

- Completeness of proposal
- Demonstrated understanding of the work to be performed
- Rigor of the analytical processes proposed to complete the work
- Includes site design proposal, with specifics on number of people to be served, program design, high-level cost estimate, site layout, etc.

5. EVALUATION PROCESS: An Intergovernmental Review Team (IRT) will review, score, and rank all responsive submissions according to the evaluation criteria. The IRT will include, but not be limited to, representatives from COIC, a CoC representative, and representatives from each entity contributing resources to the process.

COIC reserves the right to waive minor irregularities and omissions if the best interest of COIC will be served by doing so. If any submission indicates minor noncompliance or variance with the RFQ, COIC may, but need not, request that the respondent agree to modify the submission to conform. If requested, the respondent must submit a written response within the time period established in such request, and COIC may receive and consider the response in conjunction with the submission.

The IRT shall identify all statements of qualifications that meet the minimum requirements for shortlisting. COIC's Executive Director shall have full authority over COIC's final shortlist of respondents. The Coordinated Houseless Response Office (CHRO) is a joint endeavor of multiple local government agencies, including Deschutes County and the Cities of Bend, LaPine, Redmond, and Sisters, working together with COIC. Any contract ultimately resulting from this Solicitation may be entered into between the selected firm and either COIC or any of the CHRO members.



6. CLARIFICATION AND NEGOTIATION: COIC reserves the right to seek clarifications of each submission, and the right to negotiate the Statement of Work described in this RFQ.

7. PROPRIETARY DATA/PUBLIC RECORD: This Request for Qualifications, together with copies of all documents submitted in response, shall be kept by COIC and made a part of a file or record which shall be open to public inspection.



Exhibit A – Scope of Services

Alternatives to Unsanctioned Camping in Deschutes County Scope of Services

f. Definitions

As used on this Project, the following terms and acronyms shall have the meanings defined for each in this section. Where multiple terms or acronyms have the same definition, such terms may be used interchangeably with one another.

- CoC – Continuum of Care
- CHRO – Coordinated Houseless Response Office
- COIC – Central Oregon Intergovernmental Council
- IRT – Intergovernmental Review Team
- ARPA – American Rescue Plan Act

g. Background

There were 1,467 individuals living unhoused in Deschutes County, according to the 2023 Point-In-Time Count. This is a 28% increase from the year prior. The vast majority (73%) of these individuals live unsheltered, which means they reside in a place not intended for human habitation. In Deschutes County, there are several areas of public land that have established unsanctioned camps, some with hundreds of people living unhoused concentrated in one area.

Recognizing the dire need for action, Governor Kotek signed a series of Executive Orders in 2023 to address the crisis of homelessness in Oregon. In mid-2023, Central Oregon received nearly \$15 million in State funding to address homelessness, with the task of meeting three goals:

- Preventing 354 households from becoming homeless
- Creating 111 new shelter beds
- Rehousing 161 unsheltered individuals

The Coordinated Houseless Response Office (CHRO) continues to work in close partnership with Central Oregon Intergovernmental Council (COIC) on the facilitation and implementation of the historic Executive Order funding. Ultimately our region exceeded the established goals.

However, more progress is needed to address the gaps in Central Oregon’s Homeless Response System. The CHRO Board has set the goal of expanding immediate sheltering options to accommodate 30% of Deschutes County’s unsheltered population. We’re ultimately looking for proposals on what should be developed, and where, to meet the needs of those living unsheltered in Central Oregon.

A. Project Area

Public agencies have identified publicly-owned properties in Deschutes County that could be utilized to develop a shelter site or sites, which are included in Exhibit B. The properties are divided into two groups (highlighted in Green), the Tier 1 properties are those that the entities involved believe are best suited to be developed for some type of shelter, the Tier 2 properties are available, but have some characteristic that makes development or operations a challenge. Applicants may propose to develop a piece of privately owned property, as well.



B. Project Committees

Intergovernmental Review Team (IRT) – The IRT is comprised of representatives from COIC, the CoC, and entities contributing resources to this effort. The IRT will be responsible for reviewing applications, scoring them, and selecting which projects should move forward in the process.

h. Project Goal

COIC is soliciting a Request for Qualifications on behalf of the CHRO from qualified entities to design, site, and operate temporary outdoor shelters in Deschutes County. The shelters will be provided year-round and will ensure a safe and dignified location for individuals and/or families to reside. The shelters will also provide opportunities to connect individuals and families to resources to move out of homelessness and into more permanent housing.

When qualifications are submitted and reviewed by the IRT, COIC staff will reach out to applicants to let them know whether or not they will be invited to submit a Proposal. Ultimately, a public agency will enter into a contractual agreement with an entity to develop a site or sites, and support operations. Multiple agreements may be entered with different applicants on different sites, as appropriate based on the content of proposals and what funding is available. It is also possible that this solicitation does not result in any agreement with an applicant, depending on what is ultimately proposed. Non-profit and for-profit entities alike are encouraged to submit proposals.

Qualifications, Experience, Site Identification, and Public Engagement:

This solicitation is intended to collect feedback from organizations that serve homeless individuals or families in Deschutes County, on what shelter options are most needed in Central Oregon’s houseless response system and where they should be developed. Organizations will review the published list of publicly owned properties identified by the CHRO Exhibit B or other private properties they may be aware of and submit a proposal or proposal(s) that explains what the applicant recommends developing (Exhibit C) at the proposed site, to address Central Oregon’s crisis of unsheltered homelessness.

A successful submission will include information on the agency’s experience designing and/or operating similar sites, a high level proposed site design(s), a commitment to partnering with public agencies, as well as high-level cost estimates for development and operations, as well as the number of clients served. A successful submission will also include a robust public engagement plan, that includes commitments to regular communication, information sharing, and responsiveness to community concerns.

Applications will be scored based on the matrix listed in Section B, item 4 and will be notified by the date on the timeline in Section A, item 3 whether or not their application will move forward to the RFP process. *This is to ensure that an applicant does not spend too much time designing a program that won’t come to fruition at this time.*

4. Other Project Requirements

a. The selected entity(s) will work collaboratively with public entities, including COIC and/or Deschutes County, the City of Bend, the City of Redmond, and any additional stakeholders throughout the duration of the contract.



- i. The funding source for payments of any contract resulting from this process will be from a combination of funding sources, including Federal (ARPA), State, and local dollars. As such, the selected contractor shall be required to meet and comply with all applicable regulations and standards for funding.
- j. Refer to Exhibit C for eligible project types.

Exhibit B - List of Public Properties

To see each site in more detail use the following link:

https://deschutescounty-my.sharepoint.com/:x:/g/personal/chris_ogren_deschutes_org/EW9PQMwseTxkk-YAS8aYwh8Blfz9ZWwDgqBko67MhHogAA?e=5SBbHv

Taxlot	Address (if available)	Description and Comments	Acreage	Property Owner
171232AC06300	1056 NW WALL ST	Safe Parking option	0.32	City of Bend Properties
171232CA05100	NO SITUS ADDRESS	Safe Parking option	0.32	City of Bend Properties
171232CA05200	NO SITUS ADDRESS	Safe Parking option	0.16	City of Bend Properties
171232CA05300	726 NW WALL ST	Safe Parking option	0.08	City of Bend Properties
171232CA05400	NO SITUS ADDRESS	City Hall Parking Lot, Safe Parking option	0.16	City of Bend Properties
171232CA05700	745 NW BOND ST	Safe Parking option	0.80	City of Bend Properties
171232CA09000	710 NW WALL ST	City Hall Parking Lot, Safe Parking option	0.24	City of Bend Properties
171233DA00300	1439 NE FORBES RD	Safe Parking option	0.17	City of Bend Properties
171232DD10000	275 NE 2ND ST	Existing Shelter	0.92	City of Bend Properties
171232DA04400	154 NE FRANKLIN AVE	Existing Shelter - double lot	0.64	City of Bend Properties
171232DA04401	154 NE FRANKLIN AVE	Existing Shelter - double lot	0.39	City of Bend Properties
171229AD04000	2346 NE DIVISION ST	Existing Shelter	0.66	City of Bend Properties
181206A000804	1212 SW SIMPSON AVE	Divided parking lots reduce capacity, Safe Parking option	1.49	City of Bend Properties
171231C000400	222 NW SKYLINER SUMMIT LOOP	Water Tower - Topography challenge, Safe Parking option - access from Gleneagles	35.27	City of Bend Properties
171233DA00400	NO SITUS ADDRESS	Safe Parking in lower lot against cemetery, Safe Parking option	0.85	City of Bend Properties
171233DA00500	575 NE 15TH ST	Safe Parking option	3.96	City of Bend Properties
171233DD00102	1246 NE BEAR CREEK RD	Partial lot, Safe Parking/Outdoor Shelter option (SEC -15th & Bear Creek)	22.39	City of Bend Properties
1812170001600	61071 Hwy 97	South of Murphy Road, Safe Parking/Outdoor Shelter option		City of Bend Properties
181217BA00500	61110 HWY 97	ROW - Steep slope	1.81	City of Bend Properties
171231BB01500	2015 NW BLACK PINES PL	Pump Station, No public access easement	0.47	City of Bend Properties
171232BD06301	NO SITUS ADDRESS	Breezeway	0.03	City of Bend Properties
171232BD07001	NO SITUS ADDRESS	ROW	0.00	City of Bend Properties
171232DB02501	61 NW OREGON AVE	Parking Garage & Commercial Spaces, Existing parking garage	1.09	City of Bend Properties
171232DD08500	90 NE SCOTT ST	Pump Station, within 1000 feet of shelter	0.16	City of Bend Properties
181204CC01203	NO SITUS ADDRESS	ROW remnant - too small	0.01	City of Bend Properties
1812170001606	NO SITUS ADDRESS	ROW, Hwy 97 remant/sliver - too small	0.01	City of Bend Properties
171233DA00200	555 NE 15TH ST	Pilot Butte Elementary	2.89	City of Bend Properties
171229AD04000	2346 NE DIVISION ST	Transitional Shelter, Existing facility	0.66	City of Bend Properties
171229DD00099	NO SITUS ADDRESS	ROW remnant	0.00	City of Bend Properties
171232CA06700	51 NW LOUISIANA AVE	Troy Field Parking Lot, Safe Parking buffer	0.13	City of Bend Properties
171232CA06800	60 NW KANSAS AVE	Troy Field Parking Lot, Safe Parking buffer	0.13	City of Bend Properties
181204BC07600	NO SITUS ADDRESS	Former Hong Kong - GO Bond Project, Requires repayment of GO Fund - not available until July '24	0.34	City of Bend Properties
181204BC07601	530 SE 3RD ST	Former Hong Kong - GO Bond Project, Requires repayment of GO Fund - not available until July '24	0.46	City of Bend Properties
181204A002401	NO SITUS ADDRESS	ROW remnant	0.03	City of Bend Properties
181204BA01700	NO SITUS ADDRESS	Small lot - selling	0.12	City of Bend Properties
1712100000106	NO SITUS ADDRESS	Juniper Ridge - No access & CC&Rs	0.10	City of Bend Properties
1712100000109	NO SITUS ADDRESS	Juniper Ridge - No access & CC&Rs	0.38	City of Bend Properties
1712100000115	NO SITUS ADDRESS	Juniper Ridge - No access & CC&Rs	0.14	City of Bend Properties
1712100000116	NO SITUS ADDRESS	Juniper Ridge - No access & CC&Rs	0.14	City of Bend Properties
171221C000105	62975 BOYD ACRES RD	Short term, Gated & security issues	5.02	City of Bend Properties
171228BC00100	NO SITUS ADDRESS	Section Remnant, Major Power Line Easement	0.46	City of Bend Properties
171228BC00200	NO SITUS ADDRESS	Section Remnant, Major Power Line Easement	0.26	City of Bend Properties
171232AA02401	NO SITUS ADDRESS	ROW	0.27	City of Bend Properties
171232DA08900	NO SITUS ADDRESS	Adjacent to US97 - Slope - small	0.10	City of Bend Properties
181206D000600	NO SITUS ADDRESS	Pump Station, Existing facility	0.35	City of Bend Properties

181206D000712	NO SITUS ADDRESS	ROW	0.10	City of Bend Properties
171230DD00100	1000 NW TRENTON AVE	Utility Site & Hillside Park - Small possible parking under safe parking (6), Buildings occupying site & plans for addit	12.88	City of Bend Properties
171232BD04800	NO SITUS ADDRESS	Mirror Pond Parking Lot	1.97	City of Bend Properties
171232BD05000	875 NW BROOKS ST	Commercial Space, Existing facility	0.22	City of Bend Properties
171233A000101	1200 NE LAFAYETTE AVE	Land behind Pilot Butte Elementary., Adjacent to schools	1.03	City of Bend Properties
171233A000102	1300 NE LAFAYETTE AVE	Water Tower - Pilot Butte Middle School, Adjacent to schools	1.72	City of Bend Properties
171233A000105	NO SITUS ADDRESS	Water Tower, Pilot Butte - too steep	4.60	City of Bend Properties
171233A000107	1190 NE LAFAYETTE AVE	Land behind Pilot Butte Elementary., Adjacent to schools	1.72	City of Bend Properties
171233DA00600	NO SITUS ADDRESS	Public Works	0.30	City of Bend Properties
171233DC00100	1200 NE BEAR CREEK RD	Cemetery	11.48	City of Bend Properties
171233DC01701	NO SITUS ADDRESS	ROW - North of Bend High	0.80	City of Bend Properties
171233DD00101	NO SITUS ADDRESS	Public Works	0.87	City of Bend Properties
181207BB03601	61535 WEST RIDGE AVE	Connected to Cascade Middle School, Within 150 feet of school	1.09	City of Bend Properties
181207DB00100	61360 COLUMBINE LN	Water Tower	6.74	City of Bend Properties
171228CB04600	NO SITUS ADDRESS	ROW	0.08	City of Bend Properties
171228CB04602	NO SITUS ADDRESS	Adjacent to Orchard Park & SFR - too small	0.08	City of Bend Properties
171228CB04603	406 NE THURSTON AVE	0 acre, too small	0.06	City of Bend Properties
171233BC07201	NO SITUS ADDRESS	Cascade Community Development - too small	0.03	City of Bend Properties
171233BC07301	NO SITUS ADDRESS	Cascade Community Development - too small	0.06	City of Bend Properties
181210AC05800	21088 SE AVERY LN	2.5 miles to services, HOA and distance from services	0.72	City of Bend Properties
181217BA00910	61119 PARRELL RD	ROW, Parrell RAB	0.20	City of Bend Properties
181217BA00912	61110 PARRELL RD	ROW, Parrell RAB	0.27	City of Bend Properties
171220AB02001	63151 BRITTA ST	Pump Station	0.03	City of Bend Properties
171227CA01000	2017 NE FULL MOON DR	Affordable Housing - Apartments, Existing Facility	5.00	City of Bend Properties
171228BD05600	NO SITUS ADDRESS	ROW	0.12	City of Bend Properties
171231AA00400	NO SITUS ADDRESS	ROW	0.28	City of Bend Properties
171231AA01900	NO SITUS ADDRESS	ROW, Utility Easement - Large Slope	0.21	City of Bend Properties
171232AB03400	NO SITUS ADDRESS	Pump Station Deschutes River Front off of Portland Ave	0.68	City of Bend Properties
171232BA03800	NO SITUS ADDRESS	Small, limited access	0.10	City of Bend Properties
171232DB09200	NO SITUS ADDRESS	Small - no access	0.01	City of Bend Properties
171232DC00400	NO SITUS ADDRESS	Too small	0.04	City of Bend Properties
171233CC06000	NO SITUS ADDRESS	Used for Storm Drain facilities	0.08	City of Bend Properties
181205DA06400	115 SE ROOSEVELT AVE	Park addition (only .14), Used for Storm Drain facilities	0.14	City of Bend Properties
181205DA06500	105 SE MCKINLEY AVE	Park addition (only .12), Used for Storm Drain facilities	0.12	City of Bend Properties
181217BA00600	20183 OLD MURPHY RD	ROW, Used for Storm Drain facilities	1.68	City of Bend Properties
171125AC01300	NO SITUS ADDRESS	CC&Rs & health hazard easment	0.58	City of Bend Properties
171136AB04100	NO SITUS ADDRESS	Pedestrian path - narrow	0.03	City of Bend Properties
171136AB05600	NO SITUS ADDRESS	Pedestrian path - narrow	0.02	City of Bend Properties
171136BA09900	NO SITUS ADDRESS	Pedestrian path - narrow	0.03	City of Bend Properties
171209AD10900	NO SITUS ADDRESS	Drainage Easement - no access	0.08	City of Bend Properties
171217DB00801	20210 GLEN VISTA RD	Pump Station	0.03	City of Bend Properties
171222BC00500	NO SITUS ADDRESS	steep slope	0.09	City of Bend Properties
171222DA00102	NO SITUS ADDRESS	Small - no access	0.03	City of Bend Properties
171223CB00805	2630 NE ALTAIR CT	Topography, too steep	0.15	City of Bend Properties
171227CC05300	NO SITUS ADDRESS	ROW - Pilot Butte Middle	0.20	City of Bend Properties
171227CC05400	NO SITUS ADDRESS	Too small, ROW - Pilot Butte Middle	0.05	City of Bend Properties

171230BA00200	2992 NW THREE SISTERS DR	Water Tower - small	0.92	City of Bend Properties
171230BD00100	2501 NW COE CT	Water Tower - CCRs	0.68	City of Bend Properties
171230CB00600	2356 NW PALISADES DR	Water Tower - CCRs topography access, on a slope	2.36	City of Bend Properties
171231CB00100	NO SITUS ADDRESS	Overturf - Access Road - No public access	0.40	City of Bend Properties
171232BB00700	NO SITUS ADDRESS	ROW	0.13	City of Bend Properties
171232BB01001	NO SITUS ADDRESS	ROW	0.02	City of Bend Properties
171233BA00301	755 NE PENN AVE	Pocket Park, Cul-de-sac	0.11	City of Bend Properties
171233DB10400	NO SITUS ADDRESS	Park, Franklin - RFP for AH	0.41	City of Bend Properties
171233DB10500	NO SITUS ADDRESS	Cemetery	0.28	City of Bend Properties
171233DB10600	NO SITUS ADDRESS	Franklin - RFP for AH & Cemetery	1.36	City of Bend Properties
171233DB10700	520 NE 8TH ST	Community Garden	0.35	City of Bend Properties
171235BC03900	822 NE LOCKSLEY DR	Pump Station	0.06	City of Bend Properties
171235BC05300	NO SITUS ADDRESS	ROW	0.03	City of Bend Properties
171235BC05400	NO SITUS ADDRESS	ROW	0.01	City of Bend Properties
181203BB02301	NO SITUS ADDRESS	Too small	0.01	City of Bend Properties
181203BB03701	NO SITUS ADDRESS	No public access easement	0.33	City of Bend Properties
181204A000100	NO SITUS ADDRESS	Across From Bend High, RFP for Housing	2.00	City of Bend Properties
181205CC07700	19998 BIRCHWOOD DR	Sewer Lift Station & Fire Turnaround	0.14	City of Bend Properties
181207BC02000	61429 WEST RIDGE AVE	Water Tower, School	0.61	City of Bend Properties
181207BC02133	61452 LINTON LOOP	Too small	0.04	City of Bend Properties
181207BC02148	61450 ELDER RIDGE ST	Too small	0.08	City of Bend Properties
181207DA06900	NO SITUS ADDRESS	ROW - Powers Rd & Cliffrose Dr	0.67	City of Bend Properties
181207DB00404	19931 QUAIL PINE LOOP	Utility infrastructure	0.14	City of Bend Properties
181209AA00317	NO SITUS ADDRESS	Pump Station	0.02	City of Bend Properties
181215BB03000	61190 SE 15TH ST	Pump Station, buildings occupying site	0.16	City of Bend Properties
181216B001701	20555 MURPHY RD	Pump Station, buildings occupying site	0.88	City of Bend Properties
181217AA00103	20309 ABERDEEN DR	Pump Station, too small	0.03	City of Bend Properties
181217BD10000	20190 LORA LN	Pump Station, too small	0.02	City of Bend Properties
181218AD00099	19960 CRYSTAL LN	Access	0.28	City of Bend Properties
181217BA00601	20199 OLD MURPHY RD	ROW	0.36	City of Bend Properties
18S12E08CA-0019		29,290 Sq. Ft.; Vacant lot off of Hwy 97 at Powers Rd. in Bend. Region 4 is checking to to see if there is a current lea	0.67	State of Oregon Properties
03N21E28BD-0005	https://www.google.com/maps/place/45	15,246 Sq. Ft.; Parcel north of Hwy 19, south of E 3rd St., Arlington. This parcel is in a remote location with few ser	0.31	State of Oregon Properties
03N21E28BD-0006	https://www.google.com/maps/place/45	40,511 Sq. Ft.; Parcel north of Hwy 19 and south of E 3rd St., Arlington. This parcel is in a remote location with few	0.80	State of Oregon Properties
18S12E05AA-0007	https://www.google.com/maps/place/44	15,000 Sq. Ft.; Non-tax lotted triangular parcels north and south of railroad tracks, west of Hwy 97 at NW Colorad	0.34	State of Oregon Properties
18S12E08CA-0002	https://www.google.com/maps/place/44	2.08 Acres; Vacant lot behind sound wall along Hwy 97 in south Bend. This parcel is in a confined space that is in v	2.08	State of Oregon Properties
18S12E17-001800	https://www.google.com/maps/place/44	17.41 Acres; Large sparsely wooded parcel west of Hwy 97, in southern Bend. Reasonable access is currently very	17.41	State of Oregon Properties
18S12E17BA-0004	https://www.google.com/maps/place/44	1.50 Acres; Surplus parcel east of Hwy 97, NW of Murphy Rd.-3rd St. Roundabout, in Bend. This parcel is currently	1.50	State of Oregon Properties
18S12E18DD-0068	https://www.google.com/maps/place/44	37,462 Sq. Ft.; Surplus parcel west of Hwy 97, north of Ponderosa St., South Bend. This parcel was in surplus and fo	0.86	State of Oregon Properties
18S12E18DD-0068	https://www.google.com/maps/place/44	22,651 Sq. Ft.; Surplus parcel west of Hwy 97, north of Ponderosa St., South Bend. Being sold with Lot 6801. This p	0.52	State of Oregon Properties
35S07E04A0-0006	https://www.google.com/maps/place/42	4.01 Acres; Vacant lot along Hwy 422, SW @ Chiloquin Blvd. in Chiloquin, 26 north of Klamath Falls. This parcel is a	4.01	State of Oregon Properties
39S08E12D-00070	https://www.google.com/maps/place/42	3.07 Acres; Parcel west of Hwy 66, east of Orindale Rd., 4 miles SW of Klamath Falls. Ownership of this parcel is un	3.07	State of Oregon Properties
39S09E1400-0009	https://www.google.com/maps/place/42	17.78 Acres; Vacant parcel at the SW corner of Southside Expy (Hwy 140) and Homedale Rd. in Klamath Falls. Klam	17.78	State of Oregon Properties
21S10E36AB-0014	https://www.google.com/maps/place/43	14,375 Sq. Ft.; Parcel east of Hwy 97, 3.6 miles north of La Pine.	0.32	State of Oregon Properties
11S13E02DD-0005	https://www.google.com/maps/place/44	2.19 Acres; Staging Lot along SW 5th Street in Madras. This parcel is currently being used as truck parking area and	2.19	State of Oregon Properties
11S21E36CD-0005	https://www.google.com/maps/place/44	20,934 Sq. Ft; Vacant parcel along Hwy 26 @ W. Main St. in Mitchell. This parcel is a very small section of land next	0.48	State of Oregon Properties

15S13E03-001402	https://www.google.com/maps/place/44	17,860 Sq. Ft.; Parcel west of Highway 97, in north Redmond. Leftover from canal change.	0.41	State of Oregon Properties
15S13E29A-00030	https://www.google.com/maps/place/44	17,859 Sq. Ft.; Vacant split lots off Hwy 97 at SE Airport Way (SW Yew Ave) in Bend. This parcel is very close to hot	0.41	State of Oregon Properties
15S13E29D-00090	https://www.google.com/maps/place/44	0.44 Acres; Potential excess parcel located in Redmond. Access is through ODOT parcel 15S13E29D-001000.	0.44	State of Oregon Properties
15S13E29D-00100	https://www.google.com/maps/place/44	3.59 Acres; Vacant parcel along Hwy 97 in Redmond.	3.59	State of Oregon Properties
171217D000609	63255 Service Road, Bend	Located adjacent to Veterans Village -includes outcropping. Due to topography, significant earthwork would be re	1.80	Deschutes County Properties
1513280000100	3800 SW Airport Way, Redmond	166 acres is roughly the east side of the parcel. DC-owned -in UGB >1-acre	166.00	Deschutes County Properties
1513000000103	2525 E HWY 126, Redmond	Roughly 45 acres located within City limits/UGB -not including 12 acres currently leased to City of Redmond for fut	1800.00	Deschutes County Properties
2210000000109	16725 Burgess Road, La Pine	DC-owned -in UGB >1-acre	321.38	Deschutes County Properties
2210110000400	51950 Huntington Road, La Pine	5-acres pending conveyance to Habitat for Humanity. DC-owned -in UGB >1-acre	24.59	Deschutes County Properties
2210110000500	51850 Bluewood Avenue, La Pine	DC-owned -in UGB >1-acre	17.66	Deschutes County Properties
221011BC00100	No situs, adjacent to 51781 Huntington R	Sale pending. DC-owned -in UGB >1-acre	3.44	Deschutes County Properties
221014AB00133	16622 Box Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00132	16630 Box Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00131	16638 Box Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00134	16613 Box Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00157	16618 Dillon Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00156	16624 Dillon Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00155	16632 Dillon Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
221014AB00154	16644 Dillon Way, La Pine	DC-owned -in UGB >1-acre	0.43	Deschutes County Properties
2210140000100	16705 Reed Road, La Pine	DC-owned -in UGB >1-acre	27.63	Deschutes County Properties
2210140000101	No situs, adjacent to 16705 Reed Road, L	DC-owned -in UGB >1-acre	19.50	Deschutes County Properties
2210140000200	No situs, sout of 16705 Reed Road, La Pir	DC-owned -in UGB >1-acre	0.21	Deschutes County Properties
221013B001900	51575 Russell Road, La Pine	DC-owned -in UGB >1-acre	3.07	Deschutes County Properties
221013C000300	16857 Finley Butte Road, La Pine	Leased. DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221013C000200	16869 Finley Butte Road, La Pine	Leased. DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
2210140000302	51205 Mitts Way, La Pine	DC-owned -in UGB >1-acre	38.73	Deschutes County Properties
221014DA00400	No situs, south of CW Reeves Lane, La Pir	Sale pending. DC-owned -in UGB >1-acre	2.95	Deschutes County Properties
221014DA00300	No situs, south of CW Reeves Lane, La Pir	DC-owned -in UGB >1-acre	2.43	Deschutes County Properties
221014DD00200	No situs, east of Mitts Way, La Pine	DC-owned -in UGB >1-acre	2.53	Deschutes County Properties
221014DD00100	No situs, west of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.92	Deschutes County Properties
221014DD00300	No situs, east of Mitts Way, La Pine	DC-owned -in UGB >1-acre	2.14	Deschutes County Properties
221014DD00400	No situs, west of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.48	Deschutes County Properties
221014DD00600	No situs, east of Mitts Way, La Pine	DC-owned -in UGB >1-acre	1.73	Deschutes County Properties
221014DD00500	No situs, west of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.49	Deschutes County Properties
221014DD00700	No situs, east of Mitts Way, La Pine	DC-owned -in UGB >1-acre	1.18	Deschutes County Properties
221014DA00200	No situs, south of CW Reeves Lane, La Pir	DC-owned -in UGB >1-acre	1.27	Deschutes County Properties
221014DD01400	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221014DD01300	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221014DD01200	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221014DD01100	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221014DD01000	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
221014DD00900	No situs, east of Silver Lake Lane, La Pine	DC-owned -in UGB >1-acre	1.00	Deschutes County Properties
1712030000800	64295 HWY 97, Bend	Bisected by HWY 97, includes 50 acres at North Juniper Ridge with current supportive services. Would need signifi	106.74	Deschutes County Properties
1712040000100	No situs, near 64295 HWY 97, Bend	DC-owned -within 5-miles	79.81	Deschutes County Properties
1712030000700	No situs, near 64295 HWY 97, Bend	DC-owned -within 5-miles	39.85	Deschutes County Properties
1612330000700	No situs, near 64295 HWY 97, Bend	DC-owned -within 5-miles	80.00	Deschutes County Properties

1612340000400	No situs, near 64295 HWY 97, Bend	DC-owned -within 5-miles	200.00	Deschutes County Properties
1612340000800	No situs, near 64295 HWY 97, Bend	DC-owned -within 5-miles	38.80	Deschutes County Properties
1713170000100	No situs	DC-owned -within 5-miles	187.75	Deschutes County Properties
1813040000800	22850 HWY 20, Bend	DC-owned -within 5-miles	11.38	Deschutes County Properties
1612230000100	65600 61st Street, Bend	Bisected by HWY 97. DC-owned -within 5-miles	66.94	Deschutes County Properties
1612240000300	65390 Deschutes Pleasant Ridge Rd, Bend	DC-owned -within 5-miles	38.58	Deschutes County Properties
1612240000500	No situs	DC-owned -within 5-miles	33.93	Deschutes County Properties
1612000012201	No situs	DC-owned -within 5-miles	40.00	Deschutes County Properties
171229A000501	2750 NE Division St, Bend	Green space possibility north of area near Pilot Butte Canal grate. DC-owned - in City < 1-acre	0.28	Deschutes County Properties
171221DC00400	62810 Boyd Acres Rd, Bend	Legal Access would need to be granted by Federal Gov. DC-owned - in City < 1-acre	0.52	Deschutes County Properties
151320DC06700	No Situs Address	Vacant parcel, next to Lateral C Canal and needs legal access research to SW 27th St, Redmond. DC-owned - in City	0.25	Deschutes County Properties
151320DC06800	No Situs Address	Vacant parcel, next to Lateral C Canal and needs legal access research to SW 27th St, Redmond. DC-owned - in City	0.12	Deschutes County Properties
1513000000131	No Situs Address	Vacant parcels bisected by E. Antler Ave; pending exchange with DSL. DC-owned - in City < 1-acre	135.91	Deschutes County Properties
1513000000103	Multiple Situs Address	Approx. 45-acres north of 12-acres leased to City of Redmond for Oasis Village and future RV park for unhoused. DC	45.00	Deschutes County Properties
171232AA05800	1263 NW Division St, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.16	Deschutes County Properties
171232AC02800	1190 NW Wall St, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.18	Deschutes County Properties
171232AA03800	30 NW Norton Ave, Bend	Actively used parking lot for official County business, secure fleet. DC-owned - building&parking	0.23	Deschutes County Properties
171232AA05900	34 NW Marshall Ave, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.23	Deschutes County Properties
171232AA06000	31 NW Norton Ave, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.23	Deschutes County Properties
171232AA03700	No Situs Address	Half Lot secured fleet and half lot Actively used parking lot for official County business. DC-owned - building&parki	0.27	Deschutes County Properties
171232AC00100	No Situs Address	Actively used parking lot for official County business. DC-owned - building&parking	0.48	Deschutes County Properties
171232AA06100	No Situs Address	Actively used parking lot for official County business. DC-owned - building&parking	0.53	Deschutes County Properties
171232AA06200	1306 NW Hill St, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.53	Deschutes County Properties
171232AB05500	1300 NW Wall St, Bend	Actively used parking lot for official County business. DC-owned - building&parking	0.79	Deschutes County Properties
171217D000100	Multiple Situs Addresses	Actively used parking lots/campus for official Public Safety business, most of this Tax Lot is not within City Limits, e	2.70	Deschutes County Properties
171227DA02315	2577 NE Courtney Dr, Bend	Actively used parking lot for Lessee. DC-owned - building&parking	3.09	Deschutes County Properties
171232AA06300	1300 NW Wall St, Bend	Actively used parking lot for official County business. DC-owned - building&parking	3.47	Deschutes County Properties
171217D000609	Multiple Situs Addresses	Actively used parking lot across the street from 911 Building. DC-owned - building&parking	7.79	Deschutes County Properties
171232AC03800	1128 NW Harriman St, Bend	Actively used parking lot for Lessee. DC-owned - building&parking	1.47	Deschutes County Properties
1812140000100	61150 27th St, Bend	Actively used parking lot for Road Department. DC-owned - building&parking	285.96	Deschutes County Properties
171232AC03100	1130 NW Harriman St, Bend	Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking	0.00	Deschutes County Properties
171232AC03300	No Situs Address	Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking	0.00	Deschutes County Properties
171232AC03400	153 NW Lafayette Ave, Bend	Actively used parking lot for Mike Maier Services Building. DC-owned - building&parking	0.11	Deschutes County Properties
171232AC03500	125 NW Lafayette Ave, Bend	Actively used parking lot for Mike Maier Services Building, adjacent to Munchkin Manor Daycare. DC-owned - build	0.00	Deschutes County Properties
151316AA01700	406 W. Antler Ave, Redmond	Actively used parking lot for Health Services. DC-owned - building&parking	0.23	Deschutes County Properties
151316AA01801	No Situs Address, but located south of TL	Actively used parking lot for Health Services. DC-owned - building&parking	0.11	Deschutes County Properties
151309A000805	236 NW Kingwood Ave, Redmond	Actively used parking lot for Lessee. DC-owned - building&parking. DC-owned - building&parking	0.87	Deschutes County Properties
151309A000806	244 NW Kingwood Ave, Redmond	Actively used parking lot for Lessee. DC-owned - building&parking. DC-owned - building&parking	1.13	Deschutes County Properties
1513280000100	3800 SW Airport Way, Redmond	Actively used for fairgrounds and parking. DC-owned - building&parking	287.88	Deschutes County Properties
151316AB09600	405 SW 8th St, Redmond	Actively used parking lot for Becky Johnson Community Center. DC-owned - building&parking	0.11	Deschutes County Properties
151316AB09601	No Situs Address	Actively used parking lot for Becky Johnson Community Center. DC-owned - building&parking	0.11	Deschutes County Properties
151316AB05400	737 SW Cascade Ave, Redmond	Actively used parking lot for Parole & Probation. DC-owned - building&parking	0.35	Deschutes County Properties
1513000000103	No Situs Address	County owned site as part of the East Redmond Campus	45.00	City of Redmond Properties
1513000000103	No Situs Address	Part of the East Redmond Campus, leased from the County by the City. Oasis Village currently occupies 3.5 acres o	~8.5	City of Redmond Properties

Models to Provide Alternatives to Unsanctioned Camping

Current State:

- According to the 2023 Point in Time Count 1,073 unsheltered individuals camped in several locations throughout Deschutes County
- Unique factors of Deschutes County's urban-rural status has resulted in many individuals encamped on close-in public lands
- Concerns about safety of unsheltered individuals and families in encampments, damage to public lands, public health threats, community distress
- Increased congregate and non-congregate indoor shelter options will not address needs of some unhoused individuals.
- Current housing continuum has significant gaps in safe parking locations and safe sleeping sites, and no supported or managed camps

Definitions

- **Low Barrier:** Shelters have limited entry requirements that enable people, who otherwise are not willing or able to access shelter services, to be off the streets. Low barrier shelters do not expect guests to abstain from using alcohol or other drugs, so long as they do not engage in these activities onsite and are respectful of other guests and staff. Low barrier shelters do not require background checks or participation in services. Policies and procedures are centered on trauma informed care and mitigating harms. They encourage individuals to seek resources by eliminating barriers/obstacles. Housing focused case management and resource navigation are not required, though both often are provided.
Weapons and violence (threats of) are not permitted; individuals are not required to complete a drug screen or background check, but no substances are permitted on-site; may allow pets and couples or families (kinship) to stay together; offer secure storage space for personal items. Low-barrier shelters are a state priority and should be implemented whenever feasible.
- **High Barrier:** Shelters where residents must meet and maintain specific entry requirements such as passing a sobriety/drug or alcohol test, maintaining abstinence, passing criminal background check (ID requirements), allow belongings to be searched, participate in program activities or case management. May also serve specific populations (youth, single sex, veterans, etc.) or require a vehicle (Safe Parking). Participation in the shelter "programming" (chores, case management, community events, etc.) typically expected.
- **No-Barrier Shelter:** Shelter options where residents are not required to meet any specific entry requirements.

Model	Existing Program	Space/Size	Amenities / Facilities	Services, Supports, Staffing	Cost	Low/High Barrier	Other Logistics
Safe Parking – Overnight Camping	3 sites Currently REACH manages and operates 3 Safe Parking Sites at local churches, 10 total spaces	Space for up to 3 vehicles per site (more than 3 not permitted) Vehicles must be in a parking lot, or on a paved or gravel surface 1-3 parking spots Space or access to sanitation 1 acre or less – current sites are on less than .3 acres	No fee may be charged for overnight stays. Access to sanitation, including bathroom / porta john, water & hand washing, trash disposal Properties leased or owned by a business, religious, non-profit or public entity No fee may be required for overnight stays	Case management and referrals out to community partners – not on site (no one is onsite) Part time FTE or in-reach may be adequate to support #s	Facility/sanitation contracts may be needed Low cost due to small number of individuals	Depending on the location (if there is a school/preschool nearby) will dictate whether high or low barrier All existing sites are High Barrier	Property owner/lessee to notice each adjacent property owner about the intent of the overnight parking and to post a notice at the site w/ hours of operation & a contact name w/ phone number. Approval is not transferrable to new property owner/lessee. Annual reapplication is required. Must be located at least 150 feet from a child care facility or school, unless the parking accommodations are located on property owned or leased by a public entity or religious institution. Does not override covenants (CC&Rs) prohibiting overnight parking
Safe Parking - Transitional Overnight Parking	1 site	Up to 6 parking spots Space for sanitation Vehicles and tents/huts Paved or gravel surface Less than 1 acre	Access to sanitation, including bathroom, handwashing, and trash disposal facilities; supervision, and policies on who can stay, how long, and what hours of the day/night No fee may be required	Requires case management or supervision which will be coordinated by the property owner or lessee	Low-med cost: case management, operational, security, service contracts possible	Depending on the location (if there is a school/preschool nearby) will dictate whether high or low barrier	

Model	Existing Program	Space/Size	Amenities / Facilities	Services, Supports, Staffing	Cost	Low/High Barrier	Other Logistics
Supported Sanctioned Camping		<p>12X12 per campsite and/or standard parking space sizes for vehicles and/or RVs. Vehicles/RVs must be in running/operable conditions</p> <p>Buffer between sites</p> <p>Ingress/egress, and emergency vehicle access</p> <p>2 plus acres depending on # of sites</p>	<p>Dumpsters, porta johns, potable water, handwashing stations and trash disposal facilities, Storage, Electricity (lighting)</p> <p>Gravel or paved site, Fencing/barrier landscaping, ADA access</p> <p>Vehicles (RVs) must be operational (to dump black/gray water)</p> <p>Policies on who can stay, how long, etc.</p>	<p>Staff for conditions of placement; admission / registration; security / supervision;</p> <p>Outreach- not required; optional case management and other reach in coordinated services</p> <p>May employ residents to “self-govern” – successful models include agency and/or operator involvement to comply with Fair Housing, conditions of placement, insurance, etc.</p>	<p>Operator contract/Agency oversight</p> <p>Facilities/service expenses</p> <p>ADA considerations</p>	<p>Low barrier: no requirements for participation in services,</p> <p>Often times there can be a resident panel that will monitor participation</p> <p>All existing sites are High Barrier</p>	<p>Consider proximity to public transportation and other services</p> <p>Operator - HMIS and insurance</p>
Managed Camp Low Barrier	<p>City of Portland (local-ish)</p> <p>Urban Alchemy 5 year \$50M Contract (additional sites)</p> <p>\$5.1 million a year to operate a 150-person tent site, along with an additional</p>	<p>12X12 per campsite and/or standard parking space sizes for vehicles and RV</p> <p>Ingress/egress and emergency vehicle access</p> <p>Acreage required dependent on size</p> <p>Buffer between sites</p>	<p>Dumpsters, porta johns / shower/bathroom trailer potable water, handwashing stations, sanitation / trash receptacles & service electricity, ADA access</p> <p>Gravel or paved site, fencing / barrier landscaping, lighting for safety</p>	<p>Rotating service providers throughout the week; onsite “camp host”</p> <p>Security Staff for peak hours/overnight</p> <p>Optional case management and other reach in coordinated services including medical and dental</p>	<p>Med – high cost – heavily dependent on scale and site prep factors</p> <p>An oversight agency</p> <p>Agency/Operator that is responsible for implementing</p>	<p>Low barrier: no requirements for participation in services.</p> <p>Often times there can be a resident panel that will monitor participation</p>	<p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance</p> <p>Procedures and policies, financials, metrics, conditions of placement, etc.</p>

Model	Existing Program	Space/Size	Amenities / Facilities	Services, Supports, Staffing	Cost	Low/High Barrier	Other Logistics
	<p>\$400,000 for startup costs</p> <p>\$2.6 million annually to operate a 75-person tiny home village with an additional \$200,000 in startup costs.</p> <p>Estimates did not include the cost of meals, utilities or the construction of the sites.</p>	Facilities & staff, parking space	<p>Onsite food service/storage</p> <p>Onsite staffing space & parking</p> <p>Vehicles (RVs) must be operational</p>	<p>health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement.</p> <p>Can be peer run - successful models include agency and/or operator involvement to comply with Fair Housing, conditions of placement, insurance, etc.</p>	<p>policies and procedures relating to conditions of placement.</p> <p>Operator charge of monitoring and managing amenities and dealing with issues that arise</p> <p>ADA considerations</p>		
Managed Camp High Barrier		<p>Minimum space of 12X12 per campsite or standard parking space sizes for vehicles and/or RV</p> <p>Ingress/egress and emergency vehicle access & ADA compatible</p> <p>Space for staff, service provision, facilities, sanitation & staff parking</p>	<p>Onsite community area including bathrooms and showers, sanitation service, storage.</p> <p>Gravel or paved site</p> <p>Lighting for safety, water, electricity</p> <p>Heated/air conditioned units</p> <p>Onsite food pantry and service w/kitchen trailer</p> <p>Parking and open space</p>	<p>Onsite weekly case management & peer support,</p> <p>A&D referrals and/or support</p> <p>Coordinated reach in services including medical and dental health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement.</p>	<p>High Cost</p> <p>Case management, support staff</p> <p>Agency/Operator that is responsible for implementing policies and procedures relating to conditions of placement</p>	<p>Requirement to participate in services</p> <p>May require sobriety/drug screen, background checks</p>	<p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance.</p> <p>Procedures and policies, financial, metrics, conditions of placement, etc.</p>

Model	Existing Program	Space/Size	Amenities / Facilities	Services, Supports, Staffing	Cost	Low/High Barrier	Other Logistics
		<p>Buffer between campsites</p> <p>Open space</p> <p>Acreage required dependent on size</p>	<p>Vehicles (RVs) must be operational</p> <p>Optional fencing/barrier landscaping</p>	<p>Security staff</p>	<p>Security and service contracts</p> <p>ADA considerations</p>		
<p>Pallet Camp Housing</p> <p>High Barrier Pallet</p>	<p>City of Bend Central Oregon Villages (COV) operator</p> <p>Site leased directly by COV and lease then reimbursed</p> <p>Located on Bear Creek and 27th</p> <p>\$1.5M including \$45,300 for outreach, \$377,000 in start-up/site prep, 3 year operating contract</p> <p>Under 2 Acres / 8 Pallet homes (2 sizes) and 12 stick built plus service buildings</p>	<p>Depends on size of pallet / hut shelters</p> <p>Gravel grated - site with permitted electric/fire, ADA considerations</p> <p>Open space</p> <p>Space for services and parking</p> <p>Acreage required dependent on size</p>	<p>Onsite community area including bathrooms and showers, sanitation service, storage.</p> <p>Gravel or paved site</p> <p>Lighting for safety, water, electricity</p> <p>Heated/air conditioned units</p> <p>Onsite food pantry and service w/kitchen trailer</p> <p>Parking and open space</p> <p>Optional fencing/barrier landscaping</p>	<p>Case management focused on moving guests to more permanent housing and accessing services</p> <p>A&D referrals and/or support</p> <p>Coordinated or on-site reach in services including medical and dental health; behavioral health; employment and income; case management; money management and budgeting; and housing search and placement</p> <p>Security</p>	<p>Operator – HMIS and insurance</p> <p>Case Management</p> <p>Support staff</p> <p>Admin staff</p> <p>Security</p> <p>ADA considerations</p>	<p>Requirement to participate in services</p> <p>May require sobriety/drug screen, background checks</p>	<p>Consider proximity to public transportation and other services</p> <p>Operator/ Admin – HMIS and insurance.</p> <p>Procedures and policies, financial, metrics, conditions of placement, etc.</p>

Values & Criteria

Project to develop additional shelter or housing options for unsheltered individuals will:

- **Ensure comprehensive and broad community engagement:** create opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; share information and opportunities for engagement openly and with adequate time for involvement.
- **Assure safety and quality of life for all:** safety of residents and neighbors; safe access and egress from sites; proximity to critical amenities and services; physical environments in which safety threats can be reasonably mitigated.
- **Respect and protect important partnerships and collaboration:** do not leave partners in isolation; operate under shared commitments; collaborate on and coordinate important public communication and timelines.

Additional criteria include:

- Working to develop a set of **diverse, multiple options/projects scaled appropriately** to meet size, barrier, and service needs of the project's target population
- Considering **feasibility** from service provider, land use, terrain, access and timeline perspective



Public Engagement Commitment

Ensure comprehensive and broad community engagement:

create opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; share information and opportunities for engagement openly and with adequate time for involvement.



Central Oregon Public Partners Roundtable

Recommendations for Community Engagement when Siting Outdoor and/or Emergency Shelter

The Central Oregon Coordinated Houseless Response Office (CHRO) seeks to apply an 'all strategies' approach to creating a high-performance system that responds differently, urgently, and at scale to homelessness in Central Oregon. The CHRO is committed to applying evidence-based, trauma-informed and proven practices to guide major strategic initiatives and investments intended to implement long-term solutions to end homelessness.

The Public Partners Roundtable (PPR), established out of the Central Oregon Emergency Executive Council, has been enlisted by the CHRO Governing Board to generate recommendations to help address unsanctioned encampments in the region. Part of this effort involves the identification of sites for alternative shelter. Site location is a complex process which must be guided by agreed values and deliberate planning that includes consideration of technical site analysis and effective engagement of communities impacted.

In June 2023, the CHRO Governing Board approved a [Draft Strategic Plan](#) and in October 2023 also approved values and criteria for siting proposed by the PPR for the work associated with siting emergency shelter options. Among those values is: ***Ensure comprehensive and broad community engagement by creating opportunities to hear from potential residents and neighbors of projects in development; leverage existing relationships of trust to access input into design; and share information and opportunities for engagement openly and with adequate time for involvement.***

Below outlines proposed activities that align directly with Goals 1 and 4 of the CHRO Draft Strategic Plan intended to achieve *comprehensive and broad community engagement, design input, safety and quality of life* informed by evidence based practices, prior positive experience in our community and lessons learned. The focus will be on both broad and specific community engagement strategies that support siting. Those living near individuals experiencing homelessness and those living unhoused are included in community.

Broad Engagement Strategies	Specific Siting Recommendations
<p>Discussion: Broad scale efforts to educate, increase awareness and reduce stigma regarding homelessness help set the stage for acceptance and engagement around specific siting projects. Siting is complicated when misconceptions about homelessness are present. Communities experiencing pressures associated with increased unsheltered homelessness often manifest elevated fears and misunderstanding regarding homeless people. It is critical to address concerns broadly with balanced information about the factors that lead to homelessness, to address myths and facts about the safety of</p>	<p>Discussion: Community engagement and collaboration must be included as a distinct core task of any project intended to site and establish outdoor and/or emergency shelter. Robust engagement of those who live in the community and who will be residents of the project increases contact between future “neighbors”, builds relationships that can be relied on later for good will and conflict resolution. It provides a collaborative framework for identifying unanticipated hurdles and problem-solving and ultimately serves to help decrease NIMBY resistance to siting. Relying on best practice guidance and lessons learned is important to ensure success. Key to this effort is to be deliberate about listening to and validating concerns while balancing the needs of <i>all</i> members of the community and facts over fear. We recommend early</p>

<p>living in proximity to unhoused individuals, and to increase opportunities for engagement and learning.</p>	<p>commitment to shared values and ground rules, as well as utilizing an incident or command center approach for this aspect of the work.</p>
<p>Recommended Strategies:</p> <ul style="list-style-type: none"> ● Develop a collaborative group to develop a broad-based and multi-faceted campaign to educate and inform the public. The collaborative group should include: <ul style="list-style-type: none"> ○ City and county project staff with expertise in homelessness and housing issues ○ Staff or consultants with media communications skills ○ Stakeholders – especially including housed and unhoused community members ○ Entities with expert knowledge of the population facing homelessness and associated realities: mental and physical health service providers, community based organizations, homeless services coalitions/networks, healthcare providers, and law enforcement ● Develop a project plan to distribute information and education via diverse platforms and opportunities for learning via: <ul style="list-style-type: none"> ○ Community events, community dialogues, and meet ups ○ Media campaigns: articles, radio spots, blogs, billboards, bulletin boards, etc. ○ Talking points on myths, facts and engagement opportunities for public officials/entities to use in building coherent and coordinated messaging in the community ○ Letters to the Editor, news stories and focus pieces ○ Tours, site visits and volunteer opportunities to increase contact and direct knowledge of and comfort with unhoused members of the community ● Engage people experiencing houselessness where they are 	<p>Recommended Strategies:</p> <ul style="list-style-type: none"> ● Convene Engagement Project Decision-Making Team. Include: <ul style="list-style-type: none"> ○ Homeless Agency Lead ○ City/County Project Team member ○ Neighborhood Association/Resident Representative (s) ○ Person Experiencing Homelessness Representative (s) ○ Technical/Operational project Team Member ○ Communications Lead ● Ensure Engagement with People who are Unhoused <ul style="list-style-type: none"> ○ Identify a Primary Contact Provider who will solicit input from people living unhoused, will support their getting to meetings ○ Gather Community Input: <ul style="list-style-type: none"> ● Ask people living in specific places if they would like to be part of a focus group (publicized during PIT Count and other outreach events) ● Inquire <i>how</i> they would like to be contacted and involved ● Individually contact those who express interest; be clear about what is being asked of them. ● Work with people to coordinate meeting times and details ● Provide transportation and payment for inclusion in focus groups ● Have focus groups, provide education and gather input. ● Ask individuals who attended focus groups if they would like to be more involved or get updates on the project ● Provide additional opportunities for people to be involved and insure supports for attendance to these opportunities as well ● Follow up with group regarding their input and how it’s used. ● Establish Clear and Written: <ul style="list-style-type: none"> ○ Shared values, ground rules, non-negotiables and expectations for engagement ○ Decision-making process

<ul style="list-style-type: none"> ○ Provide information about and opportunities to be involved in the Point in Time (PIT) count ○ Broadly share and fully explain the PIT information via multiple platforms and communication strategies Collaborate with unhoused persons to bring their voice, perspective and experience forward to decision-making tables in ways that are respectful, empowering and non-exploitive> 	<ul style="list-style-type: none"> ○ Communication flow and mechanisms ● Develop Engagement Project Plan <ul style="list-style-type: none"> ○ Develop Project Description ○ Assess Level of Public Concern or Interest ○ Determine Level of Public Participation ○ Identify Public Participation Goals ○ Identify Additional Stakeholders ○ Identify and Communicate Roles and Responsibilities ○ Select Tools and Methodology for: <ul style="list-style-type: none"> ● Community Input – door-to-door canvassing, open houses, community/neighborhood association meetings, roundtable/town hall discussions, one-on-one meetings, focus groups, community meetings (Rotary, Boards, Fairs, Schools, Community/Athletic Centers, etc.) ● Media – video and radio PSAs, focus informational videos, news broadcasts and features, editorials, webpage, social media, etc. ● FAQs – solicit and develop FAQs document, publish and keep document up to date, distribute during opportunities ○ Create Schedule of Public Participation Activities ○ Gather and Disseminate Input and Results ○ Evaluate Effectiveness of the Public Participation Process and Activities
<p>Goals:</p> <ul style="list-style-type: none"> ● Deepen understanding of factors that lead to homelessness ● Directly address fears and concerns with factual, practical information ● Increase community understanding of and trust in the PIT count ● Debunk myths and misperceptions and address bias ● Diminish stigma and marginalization ● Build opportunities for connection and relationship 	<p>Goals:</p> <ul style="list-style-type: none"> ● Build relationships, deepen understanding and increase problem-solving and conflict resolution skills of community members ● Increase trust between community members, government and agency staff working on homelessness and those living unhoused ● Achieve desired housing outcome in the community

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A Local Story – Central Oregon Villages (COV)

Discussion: The City of Bend issued a Request for Qualifications and subsequent Request for Proposals for Shelter Services in 2021. A heavy emphasis was placed on experience and engagement with members of the community living unhoused. COV responded with two proposals for Outdoor Shelter and contracted with the City to develop a temporary outdoor shelter (Spring 2022). Part of the contract was developing and executing a neighborhood outreach plan. Other elements included identifying and securing the site (private 3-year lease) and receiving a HB2006 approval through the City. This initial Phase One was \$43,5000 and had to be completed within 6 months. Primary outreach activities included: door-to-door canvassing; Larkspur Neighborhood Association board meetings; facilitating an open house and roundtable public discussion; one-on-one meetings; contracting with a media company to produce video and radio public service announcements and informational videos; compiling a list of questions and answers into a Frequently Asked Questions (FAQ) document that was posted to the website and distributed at neighborhood meetings; and other activities.

Concerns raised by the community resulted in modification to the program. For example, drug screening, background checks, and random UAs were added changing the planned project from a low to a high barrier shelter. Self-governance by residents was modified to more of an advisory and 24/7 on-site staffing as well as regular security checks were added.

- COV Larkspur Neighborhood Outreach :**
- **Community Input:**
 - Door-to-door canvassing (homes and businesses)
 - Neighborhood associations board meetings
 - Open house
 - Roundtable public discussion
 - One-on-one meetings
 - Community meetings: Rotary, Boards, DC Fair, YMBI
 - **Media Company Hired and Produced:**
 - video and radio public service announcement
 - Informational videos
 - 2x news broadcast interviews with Z21
 - Bend Bulletin editorial piece
 - **FASQ Created & Utilized:**

- Lessons Learned**
- **Modifications:**
 - Low-barrier to high-barrier
 - Vetting process to include drug testing, background checks (criminal & sex offender) and random drug screening throughout participants stay
 - Safety plan includes 24/7 on-site management
 - Security company to provide 2 drive-by watches per night
 - Alternative fencing style
 - **Follow Up Questions**
 - What aspects of the location were better understood as the project evolved
 - What lessons can be applied to other sites. For example, what was learned about better locations for low vs. high barrier shelter/housing?

<ul style="list-style-type: none">○ Compiled Q&A into FAQs document from phone, email, and in-person contacts + feedback and comments from roundtable○ Re-purposed content into an FAQ; posted to website; distributed at the open house, roundtable neighborhood meeting.● Listened:<ul style="list-style-type: none">○ The Village Manual (formerly Handbook) was revised to include refined practices to further address and incorporate the suggestions and concerns of the neighbors.○ The Task Captains (formerly Village Council) responsibilities and authorities were modified.	
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Resources

[7 Principles for Addressing Encampments](#) US Interagency Council on Homelessness, June 2022

[CHRO Draft Strategic Plan](#) June 2023

[Central Oregon Villages Phase I Report on Community Outreach](#), A. Fraley 2023

[Community Inclusion Frameworks for Vulnerable Populations & Strategies for Combating Not In My Back Yard Attitudes to Social Housing Projects](#) August 2015

[Housing in My Backyard: A Municipal Guide for Responding to NIMBY](#) 2009